



*Mr. Jan Pastwa,
Director of the National School
of Public Administration
(KSAP)*

Dear Mr. Pastwa!

I would like to congratulate you on the exceptional event in the history of the National School of Public Administration on such a special day. For 25 years now, the School follows strictly its main purpose – the training of civil servants of the new format, open minded, independent, democratically oriented, that plays an important role in the reform of public administration in democratic Poland. We share the principles underlying the existence and successful work of the National School of Public Administration. It is a great honour and pleasure to have the partner like you that has approved himself in the international field as an open, dynamic institution and holding respect in multinational community.

It is a great privilege to wish the National School of Public Administration prosperity, success and new professional challenges.

I am very hopeful the working relationship between our institutions will continue to be based on the principles of mutual understanding, expanding and improving opportunities for our mutual development, contributing to the strengthening of relations between the two countries.

Sincerely yours,

**The RUSSIAN PRESIDENTIAL
ACADEMY of NATIONAL
ECONOMY
and PUBLIC ADMINISTRATION

NORTH-WEST INSTITUTE of
MANAGEMENT**

*Director
Doctor of Economics,
The First Class Acting
Adviser of Russian Federation*

A handwritten signature in blue ink, appearing to read 'Shamakhov V. A.'.

Shamakhov V. A.