



UNIL | Université de Lausanne  
Institut de hautes études en administration  
publique  
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National School of Public  
Administration (KSAP)  
Jan Pastwa, Director  
56 Wawelska Str.  
00-922 Warsaw  
Poland

Lausanne, June 12, 2015

**Invitation to the 25<sup>th</sup> anniversary of KSAP**

Dear Mr Pastwa,

Thank you very much for inviting me to attend the 25<sup>th</sup> anniversary celebration of KSAP on 19 June. I deeply regret I will not be able to attend the ceremony.

I send you and all your staff very best wishes for your 25<sup>th</sup> birthday celebrations and thank both present and past generations of staff and students for being part of a school that has played an important role in building an independent and politically neutral civil service in Poland.

Yours sincerely,

Prof. Martial Pasquier  
Director, IDHEAP