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Mr. Jan Pastwa Director National School of Public Administration Wawelska Street 56 00-922 Warszawa POLAND

Dear Jan,

Thank you for your kind invitation to attend the celebrations to mark the 25th anniversary of the KSAP. I still have fond memories of the 20th anniversary event at which I was honoured to figure among the speakers and am amazed that 5 years have already elapsed since then!

As I mentioned to you personally at the DISPA meeting last week, I'm afraid I won't be able to attend on this occasion. I understand the constraints you are working under but the short notice means that I am not able to move various professional engagements to which I am already committed at that moment.

I take this opportunity of congratulating KSAP on reaching this important milestone and for the excellent work it has undertaken since its creation. It has certainly played, as you say in your letter of invitation, an important role in the reform of public administration and in building an independent and politically neutral civil service.

I would also like to express my great satisfaction at the continued excellent cooperation between our two Schools which I am confident will continue in the future.



